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Turin, 5 December 2016

PRESS RELEASE

Approval of the admission to listing of EXOR N.V. ordinary shares

In connection with the cross-border merger of EXOR S.p.A. ("**EXOR**") with and into EXOR HOLDING N.V. (a Dutch wholly owned subsidiary of EXOR which will, upon effectiveness of the Merger, be renamed EXOR N.V. ("**EXOR NV**")) approved by a resolution adopted by the extraordinary meeting of shareholders of EXOR on 3 September 2016 (the "**Merger**"), EXOR hereby gives notice that today Borsa Italiana S.p.A. approved the listing of the EXOR NV ordinary shares on the Mercato Telematico Azionario ("**MTA**").

The Merger is expected to become effective on 11 December 2016 and EXOR NV ordinary shares are expected to commence trading on the MTA as of Monday 12 December 2016, subject to the completion of the Merger and to Consob's authorization to publish the equivalent merger information document (*documento informativo di equivalenza*) prepared in accordance with article 57, paragraph 1, letter (d), of Consob Regulation no. 11971 of 14 May 1999. Therefore, the last day of trading of EXOR ordinary shares on the MTA is expected to be Friday 9 December 2016.

EXOR further gives notice that the so-called *material adverse change* condition precedent has been waived.

Notice of the release of Consob's authorization will be made available by EXOR pursuant to the law.

It is hereby recalled that, as a result of the Merger becoming effective, each current EXOR shareholder will receive one ordinary share of EXOR NV (ISIN NL0012059018) with one voting right for each EXOR share owned and that EXOR NV will adopt a loyalty voting structure designed to incentivize long-term share ownership: for each EXOR NV ordinary share held without interruption and registered in a loyalty register for a period of 5 years, shareholders will be entitled to 5 voting rights at the end of that period, and for each EXOR NV ordinary share held without interruption and registered in a loyalty register for a total of 10 years, shareholders will be entitled to 10 voting rights at the end of that period.

EXOR

EXOR (Bloomberg: EXO IM, Reuters: EXOR.MI) is one of Europe's leading holding companies and is controlled by the Agnelli Family. With a Net Asset Value (NAV) of over \$13 billion, EXOR invests in global businesses primarily based in Europe and the US and actively participates in building its companies for the long term.

FOR FURTHER INFORMATION

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Important information for Investors and Shareholders

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