

Investors Engagement: Dialogue and Voting

Bettina Reinboth, 2 July 2018 Milan







THE MISSION

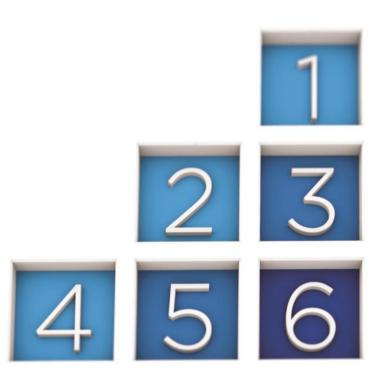
"We believe that an economically efficient, sustainable global financial system is a necessity for long-term value creation. Such a system will reward long-term, responsible investment and benefit the environment and society as a whole.

The PRI will work to achieve this sustainable global financial system by encouraging adoption of the Principles and collaboration on their implementation; by fostering good governance, integrity and accountability; and by addressing obstacles to a sustainable financial system that lie within market practices, structures and regulation."



THE SIX PRINCIPLES

- We will **incorporate ESG issues** into investment analysis and decision-making processes.
- We will **be active owners** and incorporate ESG issues into our ownership policies and practices.
- We will **seek appropriate disclosure** on ESG issues by the entities in which we invest.
- We will **promote acceptance and implementation** of the Principles within the investment industry.
- We will **work together** to enhance our effectiveness in implementing the Principles.
- We will each **report** on our activities and progress towards implementing the Principles.





PRI AT A GLACE

Launched in April 2006 at the NYSE, the Principles for Responsible Investment has:

2

UN PARTNERS:

UNEP FINANCE INITIATIVE UN GLOBAL COMPACT



2000

SIGNATORIES:

ASSET OWNERS, INVESTMENT MANAGERS AND SERVICE PROVIDERS



80

US\$ TRILLION:

ASSETS UNDER MANAGEMENT



6

PRINCIPLES:

RECOGNISING THE
MATERIALITY OF
ENVIRONMENTAL,
SOCIAL AND
CORPORATE
GOVERNANCE ISSUES





HOW ESG ISSUES CAN AFFECT INVESTMENTS

Valuation and investment decision making: Understanding how analysts are integrating ESG considerations into valuation





RESPONSIBLE INVESTMENT IN LISTED EQUITIES

Types of approaches include:

ESG INCORPORATION:

- Screening
- Sustainability themed investing
- Integration of ESG issues

ACTIVE OWNERSHIP:

- Proxy voting
- Engagements





IS SHAREHOLDER ENGAGEMENT ADDING VALUE?

VALUE CREATION MECHANISMS CORPORATE SIDE VALUE CREATION DYNAMICS INVESTOR SIDE Clarifying expectations & Signalling & defining ESG enhancing accountability expectations Managing impressions & Seeking out detailed & accurate rebalancing mis-representions information dynamics Specifying the business context Enhancing ESG communication & accountability Building new ESG knowledge Anticipating & Detecting Getting feedback, Contextualizing investment benchmarking & gap-spotting decisions Developing knowledge of ESG Identifying & diffusing best issues & practices practices Enrolling internal experts Advancing internal collaboration & ESG integration Elevating sustainability & securing resources Meeting client expectations Enhancing the loyalty of long-Building long-standing relationships term investors



A PRACTICAL GUIDE TO ACTIVE OWNERSHIP IN LISTED EQUITY

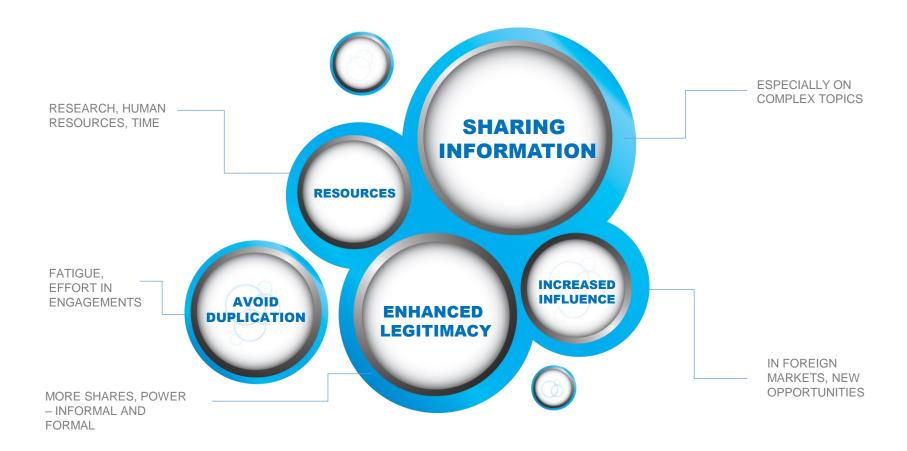
The report provides detailed guidance and multiple case study examples on how to:

- Develop a sound active ownership policy aligned with an organisation's investment strategy, and set clear expectations
- Execute engagement and proxy voting practices internally and/or outsource practices to investment managers and service providers
- Relate active ownership to investment decisions
- Be transparent on results achieved, including best practice reporting on engagement and voting activities





WHY COLLABORATE?





HOW CAN INVESTORS COLLABORATE?



WHAT'S HIDDEN IN YOUR PORTFOLIO?

Investor interest on social issues



ENGAGING ON MODERN SLAVERY

WHAT CAN INVESTORS DO?

- Assess the Modern Slavery Statement
- Exercise your voting power to influence positive corporate behaviour.
- Seek board level access to ensure board oversight on Modern Slavery
- Understand how Modern Slavery fits into the wider Human Rights strategy
- Collaborate through the PRI with like-minded institutions to increase influence



PRI collaborative engagement - human rights in the extractive sector





HUMAN RIGHTS IN THE EXTRACTIVE SECTOR

OVERVIEW OF COLLABORATIVE ENGAGEMENT 2015-2017

- Initiated in 2015, running for two years
- One of PRI's largest collaborative engagements with 51 signatories representing \$7.3 trillion AUM

Focus on two overarching objectives:

PRACTICES: Enhance implementation of the UN Guiding Principles on Business and Human Rights

DISCLOSURE: Enhance the level of disclosure and address the lack of consistent disclosure with regards to human rights

51 signatories

\$7.3 trillion AUM

32 companies





HUMAN RIGHTS IN THE EXTRACTIVE SECTOR

OVERVIEW OF COLLABORATIVE ENGAGEMENT 2015-2017

CORE AREAS FOR ENGAGEMENT:

- Response to human rights incidents or allegations (acknowledgment, remediation and lessons learnt)
- Human rights commitment
- Governance and embedding respect for human rights into corporate practice
- Human right risk assessment
- Stakeholder engagement and grievance mechanisms
- Business relationships

COMPANIES by geography

UK COMPANIES	3
US COMPANIES	9
CANADIAN COMPANIES	5
CHINESE COMPANIES	3
OTHER - developed markets (NL, Switzerland, France, Italy, Japan, Luxembourg)	7
Other - developing markets (Brazil, Mexico, Russia, South Africa, South Korea) 5	



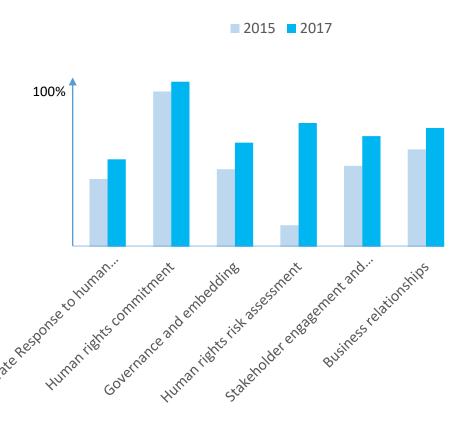


OVERALL 3 KEY FINDINGS

 All companies publicly showcase their commitment to human rights and most now also inscribe this commitment within their internal policies and management processes

 Disclosure in human rights risk assessment used to be the exception in 2015 and has now become the norm

 Most companies still struggle to monitor and track the effectiveness of the policies and mechanisms they have put in place







THANK YOU

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