

Company Focus

25 March 2008 | 15 pages

Intesa Sanpaolo (ISP.MI)

 Estimate change

Spring Cleaning

- Noisy Numbers** — ISP has taken a number of one-off charges on structured credit, bad debt provisions and taxes, which disrupted the 4Q numbers, and caused a sharp intra-day swing in the shares, but which we think should position the group's finances well for future periods.
- Underlying Revenue Strength** — The group is showing impressive trends on net interest income (+11% YoY), benefiting from volume growth and margin expansion, and more than offsetting the softer commission trends. Trading has been affected by structured credit, but seems back on track already.
- Improving Costs** — The group is already showing impressive trends on operating expenses (-4% YoY), and with most of the synergies still to come. Management also indicates further savings being identified.
- More Capital Returns** — The FY07 dividends are flat on 2006's 38c, versus consensus hopes of an increase to 41c; but there may be bigger future returns, with the 2009 tier 1 target now lowered from 6.5% to 6.0%.
- Buy the Shares** — ISP shares remain our pick of the Italian banks, with defensive attractions in its balance sheet strength and retail-oriented business mix, plus potential upside surprises on revenues and costs. We update estimates, and reiterate our €5.30 price target and our Buy recommendation.

Buy/Low Risk	1L
Price (20 Mar 08)	€4.34
Target price	€5.30
Expected share price return	22.1%
Expected dividend yield	6.7%
Expected total return	28.8%
Market Cap	€55,162M
	US\$85,126M

Price Performance (RIC: ISP.MI, BB: ISP IM)



Intesa Sanpaolo (EUR)

Year to 31 Dec	2006A	2007A	2008E	2009E	2010E
Net Income (€M)	4,477.2	4,007.4	5,889.3	6,787.5	7,406.2
Diluted EPS (€)	0.35	0.31	0.46	0.53	0.58
Diluted EPS (Old) (€)	0.35	0.34	0.47	0.53	0.58
PE (x)	12.4	13.8	9.4	8.2	7.5
P/BV (x)	1.7	1.1	1.0	0.9	0.9
DPS (€)	0.22	0.22	0.29	0.35	0.38
Net Div Yield (%)	5.1	5.2	6.8	8.1	8.9
ROE (%)	19.1	17.3	14.9	11.0	11.6

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See Appendix A-1 for Analyst Certification and important disclosures.

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Fiscal year end 31-Dec	2006	2007	2008E	2009E	2010E
Valuation Ratios					
P/E adjusted (x)	12.4	13.8	9.4	8.2	7.5
P/E reported (x)	11.8	7.7	6.9	8.7	7.9
P/BV (x)	1.7	1.1	1.0	0.9	0.9
P/Adjusted BV diluted (x)	1.7	1.1	1.0	0.9	0.9
Dividend yield (%)	5.1	5.2	6.8	8.1	8.9
Per Share Data (€)					
EPS adjusted	0.35	0.31	0.46	0.53	0.58
EPS reported	0.37	0.57	0.63	0.50	0.55
BVPS	2.54	4.03	4.44	4.65	4.84
Tangible BVPS	2.19	2.48	2.80	3.00	3.20
Adjusted BVPS diluted	2.54	4.03	4.44	4.65	4.84
DPS	0.22	0.22	0.29	0.35	0.38
Profit & Loss (€M)					
Net interest income	8,907	9,886	11,277	12,089	12,876
Fees and commissions	6,379	6,195	6,856	7,289	7,563
Other operating Income	2,629	1,927	2,197	2,286	2,375
Total operating income	17,915	18,008	20,329	21,664	22,814
Total operating expenses	-9,313	-8,976	-9,329	-9,216	-9,307
Oper. profit bef. provisions	8,602	9,032	11,000	12,449	13,507
Bad debt provisions	-1,306	-1,372	-1,595	-1,767	-1,890
Non-operating/exceptionals	-1,056	-1,419	-1,083	-1,034	-990
Pre-tax profit	6,240	6,241	8,322	9,647	10,627
Tax	-2,033	-2,672	-2,685	-3,070	-3,351
Extraord./Min. Int./Pref. Div.	500	3,681	2,450	-209	-230
Attributable profit	4,707	7,250	8,087	6,367	7,046
Adjusted earnings	4,477	4,007	5,889	6,787	7,406
Growth Rates (%)					
EPS adjusted	-1.7	-10.5	47.0	15.3	9.1
Oper. profit bef. prov.	88.4	5.0	21.8	13.2	8.5
Balance Sheet (€M)					
Total assets	574,650	572,902	644,515	676,740	710,578
Avg interest earning assets	494,896	776,791	806,232	836,489	870,102
Customer loans	326,750	335,273	383,556	413,047	442,663
Gross NPLs	9,666	10,267	10,883	11,427	11,770
Liab. & shar. funds	574,650	572,902	644,515	676,740	710,578
Total customer deposits	343,917	346,483	392,408	422,413	453,127
Reserve for loan losses	6,985	7,340	7,780	8,208	8,496
Shareholders' equity	35,308	53,908	59,127	61,727	64,253
Profitability/Solvency Ratios (%)					
ROE adjusted	18.2	9.5	10.9	11.7	12.2
Net interest margin	1.80	1.27	1.40	1.45	1.48
Cost/income ratio	52.0	49.8	45.9	42.5	40.8
Cash cost/average assets	2.2	1.6	1.5	1.4	1.3
NPLs/customer loans	3.0	3.1	2.8	2.8	2.7
Reserve for loan losses/NPLs	72.3	71.5	71.5	71.8	72.2
Bad debt prov./avg. cust. loans	0.5	0.4	0.4	0.4	0.4
Loans/deposit ratio	95.0	96.8	97.7	97.8	97.7
Tier 1 capital ratio	8.8	6.5	7.2	7.2	7.2
Total capital ratio	11.9	9.0	9.4	9.2	9.2

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Spring Cleaning

For a supposedly defensive stock, Intesa Sanpaolo shares have provided some unexpected drama with an 11% intra-day swing. Releasing a complex set of results into a live market, the company initially caused concern with bottom-line profits well below expectations, but subsequently managed to convince investors to look through some noisy one-off items, and to see solid underlying trends. In fact, some of the one-offs are arguably positive, representing a conservative spring-cleaning effort (on structured credit, bad debts) that should position the group's finances better for future periods. Meanwhile net interest income and costs continue to show impressive trends. We see more good things to come from here, with potential positives on revenues from a range of growth efforts, and on costs from better-than-expected progress on integration and restructuring. We reaffirm our €5.30 price target and our Buy recommendation on the shares, which are our top pick among the Italian banks.

Underlying Strength

ISP continues to grow underlying profitability (+5% YoY in 4Q07), although this was somewhat obscured in the most recent numbers by one-off items both within the operating lines (Figure 1), and also in the lower lines of the P&L.

Figure 1. Intesa Sanpaolo – Underlying Versus Reported Results

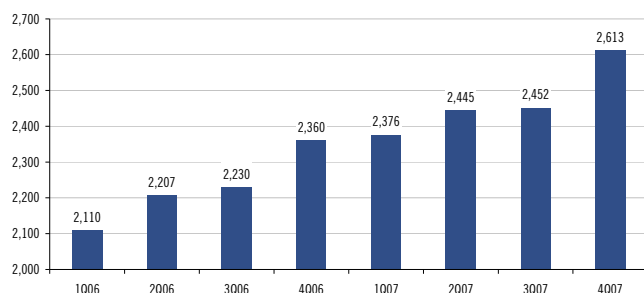
€m	1Q06	2Q06	3Q06	4Q06	1Q07	2Q07	3Q07	4Q07
Pre-provision profit as reported	2,110	2,019	1,965	2,193	2,291	2,589	2,177	1,683
One-off items	0	-110	-12	-230	0	-226	-169	380
Underlying pre-provision profits	2,110	1,909	1,953	1,963	2,291	2,363	2,008	2,063
YoY growth	-	-	-	-	9%	24%	3%	5%

Source: Company data and Citi Investment Research

Core Revenues Strong, Trading Impacted

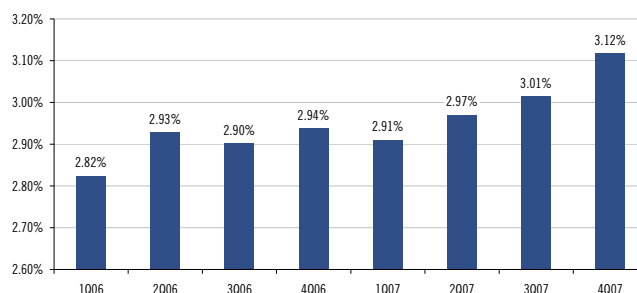
ISP is delivering healthy net interest income growth (+7% QoQ, +11% YoY). Loan volumes have started to pick up again (+3% QoQ), and margins are widening further (+10bps QoQ, +18bps YoY, Figure 4).

Figure 2. Intesa Sanpaolo – Net Interest Income (€m)



Source: Company data

Figure 3. Intesa Sanpaolo – Net Interest Margin (NII/Loans)



Source: Company data

Figure 4. Intesa Sanpaolo – Loans, Margins & Net Interest Income

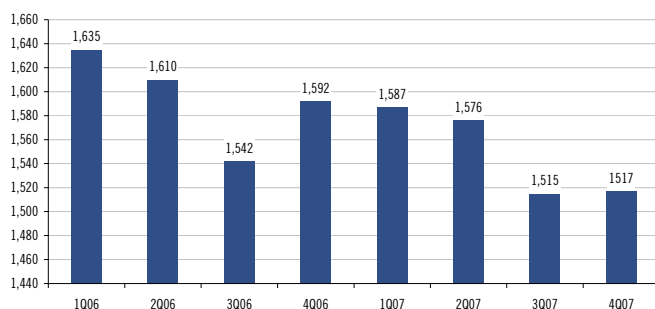
€m	1Q06	2Q06	3Q06	4Q06	1Q07	2Q07	3Q07	4Q07	QoQ	YoY
Net interest income	2,110	2,207	2,230	2,360	2,376	2,445	2,452	2,613	+7%	+11%
Customer loans	298,846	301,428	307,362	321,271	326,582	329,292	325,314	335,273	+3%	+4%
NII / loans	2.82%	2.93%	2.90%	2.94%	2.91%	2.97%	3.01%	3.12%	+0.10%	+0.18%

Source: Company data

Commissions appear at least to have stabilised, after softening in recent quarters (Figure 5). Year-on-year, the group has seen a 2.9% decline, within which are lower current account fees (-€93m) and securities dealing / portfolio management (-10%/-€250m). Meanwhile it has seen growth elsewhere, including payments/cards (+4%/+€32m), insurance products (+5%/+€36m) and guarantees (+15%/+€30m).

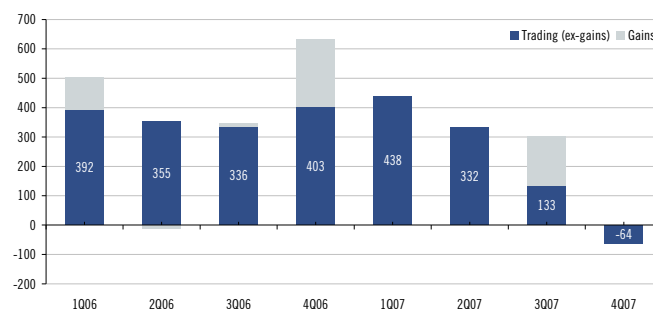
Trading profits have also been weakening, and were a particular disappointment in the 4Q figures (a loss of -€64m, Figure 6). This was mainly driven by a €380m markdown on a range of structured credit products (Figure 7). This is a c5% markdown on a c€7bn portfolio. The positive news is that management is guiding (on the 4Q07 conference call) that the 1Q08 markdown seen so far is just c€100m.

Figure 5. Intesa Sanpaolo – Commission Income (€m)



Source: Company data

Figure 6. Intesa Sanpaolo – Trading Profits (€m)



Source: Company data

Figure 7. Intesa Sanpaolo – Losses/Marks on Structured Credit Products

€m	Realised gains (losses)	Mark to market	Total P&L impact	Total P&L impact
	FY07	FY07	FY07	4Q07
US subprime	-67	-96	-163	-113
TruPS	1	-86	-85	-72
Unfunded CDOs & corp risk	-2	-83	-85	-68
Funded ABS/CDO	-10	-83	-93	-49
Multisector CDOs	1	-18	-17	-29
Monolines	0	-25	-25	-25
Alt-A	-12	-8	-20	-19
Non-monoline packages	0	-5	-5	-5
Prime CMOs	0	-1	-1	-1
Total structured credit	-89	-405	-494	-380

Source: Company data

Growth Drivers

Management continues to emphasise a range of growth projects that it seems confident will boost revenues, or at the very least provide some offset against a slowing economic outlook. In retail, these include a reorganised distribution network, simplified product range, product innovation, and enhanced sales support systems. Beyond that, the plans aim to grow private banking, medium/long-term lending, trade services & factoring, public & project finance, and services to not-for-profit organisations.

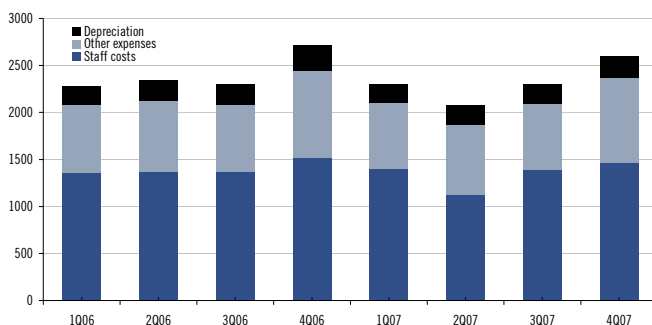
The company also highlights asset management as a growth area, and indeed this is something we have highlighted as a potential upside lever. It is topical, after several quarters of outflows across the industry. Also, it is an area that we think has been under-managed to date and has lacked a strong/clear strategy. There are now signs that this is being addressed, with some restructuring, product innovation, better linkage with the retail network and CEE subsidiaries, and development of external sales channels. These efforts may give scope to get more value out of what is a relative strength of this group.

Costs Improving, More To Come

The cost picture at ISP is confused by some seasonality (with a 4Q spike as in previous years, Figure 8), and the cost/income ratio (Figure 9) is of course affected by the revenue swing in trading. However, the trends remain encouraging. In total, costs in 4Q07 came in 1% below consensus expectations, up 13% QoQ but down 4% YoY. For the full year, costs were reduced 4%.

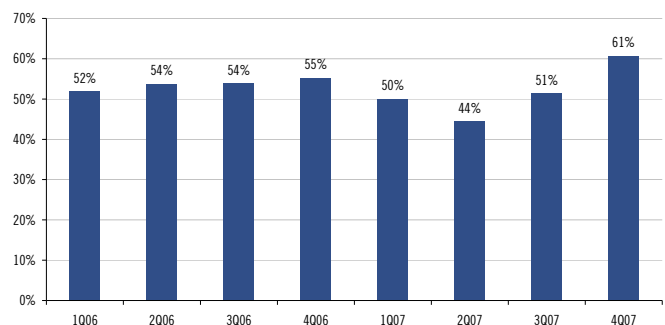
The cost improvement was driven in particular by staff costs down 5% over the year, and here there is quite a lot more to come. The 2007-09 plan envisaged 6,500 headcount cuts, and these have been agreed with the unions. Some 4,300 of these have already exited as of end-2007, which means that going forward the P&L benefits from the full-year effect of those plus the additional departures. Beyond that, in the presentation ISP indicates that c2,000 additional voluntary redundancy applications have been received over and above the 6,500 that have already been agreed with the unions, which could potentially give scope for further savings in due course.

Figure 8. Intesa Sanpaolo – Operating Expenses (€m)



Source: Company data

Figure 9. Intesa Sanpaolo – Cost/Income Ratio

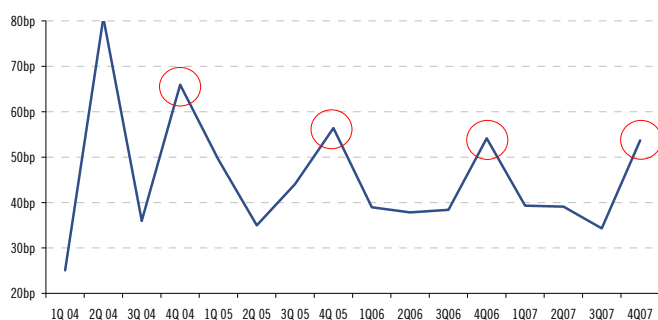


Source: Company data

Asset Quality Stable

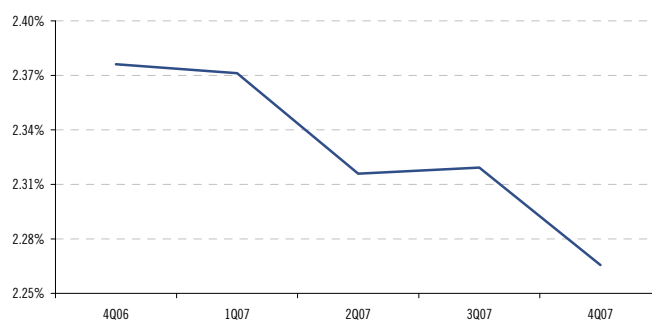
Bad debt provisions have jumped 61% QoQ, but this appears to be mainly just the usual seasonal pattern (Figure 10), while YoY the increase is just 3%. Underlying asset quality seems to remain very benign. Total net bad loans are up 0.7% QoQ, and the coverage ratio increased from 3Q's 53.8% to 54.1% in 4Q. Net NPLs increased by 2% QoQ, representing 0.95% of customer loans (stable on 2006) and with a coverage ratio of 71.5% (stable on 3Q).

Figure 10. Intesa Sanpaolo – Bad Debt Charges



2004 and 2005 data are based on Banca Intesa standalone
Source: Company data and Citi Investment Research

Figure 11. Intesa Sanpaolo – Net Total Bad Debt on Loans



Source: Company data and Citi Investment Research

Management says it sees no evidence yet of any deterioration in its loan book. We prefer to remain more conservative, and forecast provisions at 42bp of loans in 2008 (above management's target of 40bp and 38bp underlying reported in 2007), as we expect a weakening of the Italian economy.

Figure 12. Intesa Sanpaolo – Bad Debt Provision Estimates

€m	2006 PF	2007A	% chg	2008E	% chg	2009E	% chg	2010E	% chg
Net Bad Debt Charges	-1,306	-1,372	+5%	-1,595	+16%	-1,767	+11%	-1,890	+7%
Provision charge / customer loans	0.40%	0.41%		0.42%		0.43%		0.43%	

Source: Company data and Citi Investment Research

More Capital Return in the Future

The proposed dividend for 2007 is €0.38 for ordinary shares (€0.22 ordinary dividend and €0.16 extraordinary dividend), in line with the previous year, but below market expectations of €0.41.

On the positive side, management has lowered the 2009 core tier 1 target to 6.0% from the previous 6.5%, implying greater capital returns for shareholders in future years. This could seem a surprising move in an environment where investors and regulators are generally hoping for banks to strengthen their capital level. But then maybe this is the reward for ISP's lower risk profile – with a strong balance sheet, solid funding structure (loan/deposit ratio <100%), low gearing (tangible equity/asset ratio >5%) and defensive business mix (c80% of activities are linked to retail customers).

Core tier 1 reached 6.2% by end-2007 (proforma for disposal of branches to Credit Agricole), down from 3Q's 7.5%, impacted by the one-off items and partial impact of the Carifirenze acquisition (€2.2bn).

The current key targets for the group capital position are:

- **6% core tier 1** in 2009, which could be lower temporarily in case of an acquisition, but for a limited time.
- **At least €18bn of dividend** payment over the plan period. After the proposed dividend in 2007 (paid in 2008), the residual part is at least €8.2bn ordinary dividend. We estimate total dividend in 2008-09 could reach up to c€11bn, if no acquisitions are done and all the excess capital above 6% is returned to shareholders.

Recent press speculation (eg Reuters) about the possible acquisition of GAM was ruled out during the conference call by Intesa's CEO, Mr Passera. He stated that at the moment there are no transactions on the table, and the preference is for small acquisitions, and even these would be mostly financed through asset disposals in order not to impact the capital ratios or dividend payments.

Estimate Revisions

We have reviewed our estimates after looking into all the non-recurrent items that have impacted 4Q07. We have changed the operating mix (lower revenues to account for weaker trading and slightly lower costs) and increased provisions. We have lowered the tax rate to consider the future benefit of the recent fiscal reform in Italy. Overall we have left our estimates broadly unchanged.

Figure 13. Intesa Sanpaolo – Adjusted EPS Estimates

€	2008E	2009E	2010E
Old EPS	0.47	0.53	0.58
New EPS	0.46	0.53	0.58
Chg	-1.3%	-0.4%	0.4%

Source: Citi Investment Research

Figure 14. Intesa Sanpaolo – Group P&L by Year

€ millions	2005	2006 PF	2007A	% chg	2008E	% chg	2009E	% chg	2010E	% chg
GROUP P&L										
Net Interest Income	5,112	8,907	9,886	+11%	11,277	+14%	12,089	+7%	12,876	+7%
Dividends	1,028	278	334	+20%	384	+15%	405	+5%	425	+5%
Net Commission Income	3,904	6,379	6,195	-3%	6,856	+11%	7,289	+6%	7,563	+4%
Trading Gains (Losses)	45	1,799	1,008	-44%	1,129	+12%	1,167	+3%	1,202	+3%
Insurance Result	226	452	441	-2%	520	+18%	538	+3%	554	+3%
Other Net Operating Income	0	100	144	+44%	163	+13%	176	+7%	193	+10%
Total revenues	10,315	17,915	18,008	+1%	20,329	+13%	21,664	+7%	22,814	+5%
Staff expenses	-3,255	-5,633	-5,375	-5%	-5,633	+5%	-5,551	-1%	-5,550	-0%
Other expenses	-2,154	-3,096	-3,060	-1%	-3,139	+3%	-3,108	-1%	-3,192	+3%
Depreciation	-523	-899	-833	-7%	-858	+3%	-858	-0%	-870	+1%
Total operating expenses	-5,932	-9,628	-9,268	-4%	-9,630	+4%	-9,516	-1%	-9,611	+1%
Operating profit pre provisions	4,383	8,287	8,740	+5%	10,700	+22%	12,148	+14%	13,202	+9%
Goodwill Amortisation	-6	0	0	-	0	nm	0	nm	0	nm
Provisions for Risks and Charges	-426	-336	-524	+56%	-303	-42%	-314	+4%	-325	+4%
Net Bad Debt Charges	-545	-1,306	-1,372	+5%	-1,595	+16%	-1,767	+11%	-1,890	+7%
Net Writedowns on Fin. Fixed Assets	19	-11	-67	+509%	0	nm	0	nm	0	nm
Gain (Loss) on HTM and Other Investments	757	168	81	-52%	0	nm	0	nm	0	nm
Profit before tax	4,182	6,802	6,858	+1%	8,802	+28%	10,067	+14%	10,987	+9%
Taxes	-1,082	-2,033	-2,672	+31%	-2,685	+0%	-3,070	+14%	-3,351	+9%
Restructuring Charges / Purchase Cost Allocation	0	-562	-617	+10%	-480	nm	-420	nm	-360	nm
Gains (Loss) on Assets due to be Disposed	32	674	3,790	nm	2,678	nm	0	nm	0	nm
Net Profit	3,132	4,881	7,359	+51%	8,315	+13%	6,576	-21%	7,276	+11%
Minority interests	-107	-174	-109	-37%	-228	+109%	-209	-8%	-230	+10%
Attributable profit	3,025	4,707	7,250	+54%	8,087	+12%	6,367	-21%	7,046	+11%
Adjusted attributable profit	2,464	4,477	4,007	-10%	5,889	+47%	6,787	+15%	7,406	+9%
PER SHARE FIGURES (€)										
EPS - basic (reported/reported)	0.44	0.37	0.57	+54%	0.63	+12%	0.50	-21%	0.55	+11%
EPS - adjusted (adj earnings, dilution)	0.36	0.35	0.31	-10%	0.46	+47%	0.53	+15%	0.58	+9%
Dividend per share (ordinary)	0.22	0.22	0.22	-10%	0.29	+32%	0.35	+20%	0.38	+9%
Dividend per share (saving)	0.23	0.23	0.23	+2%	0.31	+30%	0.36	+19%	0.40	+9%
Special Dividend	0.00	0.16	0.16	+0%	0.00	nm	0.00	nm	0.00	nm
Book value per share (reported)	2.42	2.54	4.03	nm	4.44	+10%	4.65	+5%	4.84	+4%
OPERATING RATIOS										
Net interest margin (NII / avg loans)	3.02%	2.73%	2.99%		3.05%		3.04%		3.01%	
Non-interest income as % of total	38%	46%	40%		39%		39%		39%	
Cost / income ratio	58%	54%	51%		47%		44%		42%	
Operating Profit / avg RWAs	2.31%	1.53%	2.42%		2.70%		2.79%		2.86%	
Provision charge / customer loans	0.32%	0.40%	0.41%		0.42%		0.43%		0.43%	
Tax rate	26%	30%	39%		31%		31%		31%	
Return on assets (ROA)	1.1%	1.1%	1.3%		1.3%		1.0%		1.0%	
Return on Equity (CIR/Reported)	14.7%	13.8%	7.8%		10.4%		11.4%		12.0%	
SHARES OUTSTANDING										
Fully diluted total number of shares	6,916	12,782	12,782	+0%	12,782	+0%	12,782	+0%	12,782	+0%
BALANCE SHEET ITEMS										
Total Assets	273,535	574,650	572,902	-0%	644,515	+13%	676,740	+5%	710,578	+5%
Net customer loans	169,478	326,750	335,273	+3%	383,556	+14%	413,047	+8%	442,663	+7%
Customer deposits	187,590	343,917	346,483	+1%	392,408	+13%	422,413	+8%	453,127	+7%
Loan / deposit ratio	90%	95%	97%		98%		98%		98%	
Shareholders Equity	16,705	32,491	51,558	+59%	56,777	+10%	59,377	+5%	61,903	+4%
REGULATORY CAPITAL										
Risk-Weighted Assets	190,038	352,101	371,500	+6%	421,851	+14%	448,608	+6%	474,560	+6%
Tier 1 ratio	7.9%	8.8%	6.5%		7.2%		7.2%		7.2%	
'Core' Tier 1 ratio	8.8%	8.0%	5.9%		6.6%		6.6%		6.7%	
Total ratio	10.3%	11.9%	9.0%		9.4%		9.2%		9.2%	
Excess Capital (based on Core Tier 1 @ 6.0%)	5,289	7,042	- 492		2,639		2,882		3,440	
ISP target Core Tier 1	6.0%	6.0%	6.0%		6.0%		6.0%		6.0%	

Source: Company reports, Citi Investment Research

Intesa Sanpaolo

Company description

In 2006 Banca Intesa merged with Sanpaolo IMI to create the largest bank in Italy. Banca Intesa was formed from Cariplo and Banco Ambrosiano Veneto (1998), and Banca Commerciale Italiana (1999). Sanpaolo was created from Istituto Bancario San Paolo di Torino and Istituto Mobiliare Italiano (1997), Banco di Napoli (2000) and Cardine (2001). The group offers corporate and retail banking, investment banking, private banking, real estate, leasing, asset management and life insurance. Major shareholders include foundations (Compagnia di Sanpaolo 7.7%, Cariplo 4.7%, Padova & Rovigo 4.2%, Bologna 2.7%, Ente CR Firenze 3.4%), Credit Agricole 5.5%, Carlo Tassara 5.9% and Generali 5.1%.

Investment strategy

We have a Buy/ Low Risk (1L) rating on ISP shares. The group benefits from strong market shares, scale economies and cost synergies. We view the targeted 15% EPS growth rate as achievable. Target cost savings look feasible given business overlaps, and could be beaten after the Carifirenze acquisition. We are more conservative on revenue synergies. The group has promised €18bn of dividends to be paid over the plan period, plus any surplus above 6.0% core tier 1 (we estimate around €2.8bn) in 2009. The bank has above-average profit growth (driven by synergies, under-penetration of domestic retail banking, CEE exposure) and a strong capital position. Given its strong capital position and mainly retail business mix, ISP could be considered as a defensive player in the European bank sector. The valuation may be helped if/when the higher-PE wealth management business becomes separately listed.

Valuation

We have a €5.3 price target for ISP shares. In valuing ISP, we focus on market multiple and a price-to-book valuation. Our price-to-book valuation is based on an RoE of c10.5% and cost of equity of c9.5%, resulting in an implied P/BV of 1.1. On a price/earnings methodology, the stronger capital position and the superior earnings growth of the combined entity would suggest a premium valuation to the sector. On our target price, the stock would trade at c10x 2009E P/E.

Risks

We have a Low Risk rating on ISP shares based on our assessment of industry and company-specific risk factors. In our view, the merger between Intesa and Sanpaolo is progressing well and earnings are growing in line with the business plan target with the not yet full benefit of the planned synergies. The stock also has a strong capital position with potential for excess capital distribution in addition to that already planned. Among the major risks for the stock that could impede the share price from reaching our target price we would highlight: merger execution risks; movements in the ECB interest rate and credit cycle; weak macroeconomic development in Italy; and surplus capital usage (acquisition risk).

Appendix A-1

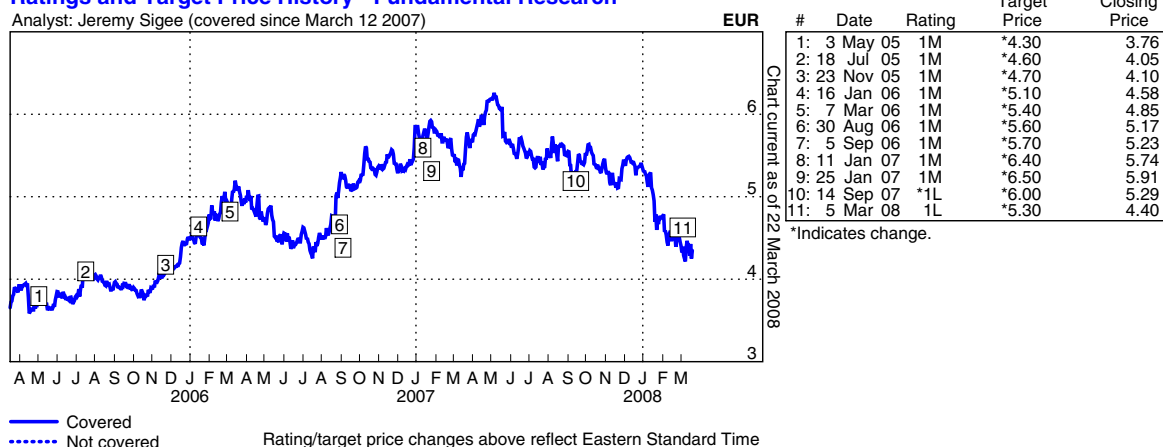
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Intesa SanPaolo SpA (ISP.MI) Ratings and Target Price History - Fundamental Research

Analyst: Jeremy Sigeo (covered since March 12 2007)



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